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COLLECTIVE BARGAINING IN THE FEDERAL SERVICE

• 5 U.S.C. 7103 (a)(12) "collective bargaining" means the performance of the mutual obligation of the representative of an AGENCY and the EXCLUSIVE REPRESENTATIVE of employees in an appropriate unit in the agency to meet at reasonable times and to consult and bargain in a good-faith effort to reach agreement with respect to the conditions of employment affecting such employees and to execute, if requested by either party, a written document incorporating any collective bargaining agreement reached, but the obligation referred to in this paragraph does not compel either party to agree to a proposal or to make a concession.

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- 5 U.S.C. 7119(a) The mutual obligation includes, if unassisted negotiations does not result in agreement, the parties are obligated to engage in assisted negotiations with a Mediator (e.g., FMCS).
- 5 U.S.C. 7119 (c)(1) The FSIP is an entity within the Authority, the function of which is to provide assistance in resolving negotiation impasses between agencies and exclusive representatives.
- 5 U.S.C. 7116(a)(6)/7116(b)(6) unfair labor practice to fail or refuse to cooperate in impasse procedures and impasse decisions as required by this chapter;

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WHY THE NEED FOR THIS UNIQUE PANEL IN THE FEDERAL SERVICE?

- \cdot 5 U.S.C. 7311 Loyalty and striking
- · An individual may not accept or hold a position in the Government of the United States or the government of the District of Columbia if he—
- · · · (3) participates in a **strike**, or asserts the right to strike, against the Government of the United States or the government of the District of Columbia; or
 - No Strike = Right to resolve through Impasse Process

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FSIP IS THE END OF THE BARGAINING PROCESS

- 5 U.S.C. 7119
 - Bring closure to collective bargaining impasses
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 5 C.F.R. 2470.2 (e) Definition of Impasses that
 point in the negotiations at which the parties are
 unable to reach agreement, notwithstanding their
 efforts to do so by direct negotiations and by the
 use of mediation services or other voluntary
 arrangements for settlement.

 Approval of binding arbitration (i.e., other voluntary
 arrangement)

- arrangement)
 5 U.S.C. 6120 Federal Employees Flexible and
 Compressed Work Schedules Act:
 Agency determines to not establish CWS; or
- Agency terminates CWS.

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WHO IS FSIP?

- Appointed by POTUS, no Senate confirmation:
- ppointed by Pollon, no sena Martin H. Malin, FSIP Chairman Edward Hartfield Marvin Johnson Jeanne Charles Mark Pearce Howard Friedman Pamela Schwartz Tamiko Watkins Joseph Slater Wynter Allen

- Executive Director Kimberly Moseley 2 Staff Attorneys Dan Duran and Victoria Gillen Office Manager Yvonne Waller

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BEFORE COMING TO FSIP

- You must go to mediation- FMCS is most common but not exclusive
- FMCS Commissioner must release you and give you a case number to provide to FSIP
- New FMCS Federal Sector Cohort Process

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WHEN CASES COME TO THE PANEL

Parties at impasse in negotiation AND parties have $\,$ engaged the services of a Mediator (e.g., FMCS) $\,$

One or both parties may file a request for assistance

Staff attorneys conduct an initial investigation

- Contact with the parties
 Gather information re: Panel's jurisdiction consideration
 Seek opportunities for settlement

Panel's 1st review: Jurisdiction consideration, process to resolve the impasse

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JURISDICTION CONSIDERATIONS

Panel asserts jurisdiction ONLY if:

- · Negotiations and voluntary efforts have been exhausted (i.e., at impasse)
- \bullet Filing requirements have been met; and
- Neither party has raised a bona fide jurisdictional issue or there is not good cause for declining jurisdiction.

 Permissive bargaining, with no obligation to continue

 "Covered by", SSA, 47 FLRA 1004 (1993)

 Intertwined/piecemeal bargaining

 - Not at impasse, *POPA*, 26 F.3d 1148 (1994)

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5/2/2024 **FSIP Remarks**

> Panel does <u>NOT</u> resolve: •Duty to bargain questions (Authority) •Negotiability - Carswell, 31 FLRA 620 *Contract interpretation disputes (Grievance Arbitrator) *Violations of the Statute or Executive Order 14003, FCC, 73 FLRA 101 (2022)

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MOST COMMON PANEL PROCEDURES

- •Resumption of Negotiations •Mediation-Arbitration •Arbitration with a Panel Member
- •Private Arbitration
- ·Informal Conference
- •Written Submissions
- Order to Show Cause

•Private Fact-Finding - Mediation

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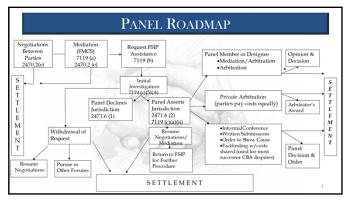
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BUT WE CAN GET CREATIVE

 $\label{thm:continuous} \mbox{Department of Homeland Security, Bureau of customs and}$ **Border Protection** and National Treasury Employees Union, 10 FSIP 10

U.S. Merit Systems Protection Board and Merit Systems Protection Board Professional Association, 24 FSIP 033

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TWO VIEWS OF THIRD PARTY'S ROLE

- I Third Party (e.g. FSIP) is there to adjudicate the parties' dispute. Parties have been unable to reach agreement on their own and with mediation assistance. They have come to the end of the line and the neutral third party is there to adjudicate the dispute for them. E.G. National Union of Hospital and Health Care Employees v. Board of Regents, University of New Mexico, 245 P.3d 51 (N.M.App. 2010).
- Third Party process is a continuation of the parties' collective bargaining process

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A COMPARISON OF TWO PANELS

- Panel Appointed by President Trump and Chaired by Mark Carter
 Averaged 6 new cases/month; 54% Agency initiated

 - Used written submissions 71% of the time
 Settlement rate 15%
- Panel Appointed by President Biden and Chaired by Martin Malin
 - Averaged 7 new cases/month; 60% Union initiated, 18% jointly filed, 21% Agency initiated
 Used written submissions 5% of the time

 - · Used med-arb 75% of the time; 81% settlement rate

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IMPACT OF THE PANDEMIC

- On Agency Processes
 - FSIP went 100% remote in 2020. It remained 100% remote when the Biden appointees took office in late summer/early fall 2021. Initially, we used WebEx but the FLRA switched to Microsoft Teams
 - Conducting med-arb remotely poses many challenges but we've adapted pretty well.
 - Still operating mostly remotely. Panel member assigned to med-arb has discretion to conduct it in-person or remotely. But most med-arbs will still be done remotely because of very limited travel funds.

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- II. On Issues Coming Before the Panel
 January 1, 2023 April 15, 2024 Panel Issued 11 Decisions
 1. Dept of Army, Ft. Leonard Wood and IAFF 24 FSIP 018 firefighter duty trades
 2. VA Black Hills Health System and AFGE Local 1539 & 2342, 24 FSIP 025 –
 schedule for nurses working remotely
 3. VA Black Hills Health System and AFGE Local 1539 & 2342, 24 FSIP 026 –
 firefighter 72 hour workweek schedule
 4. VA New Jersey Healthcare System and NFFE Local 1431, 23 FSIP 066 –
 official time
 5. Navy, Naval Undersea Warfare Center (Newport, RI) and NAGE Local R-144,
 22 FSIP 058 changes to Flexiour schedule policies
 6. Dept of Lengry and NTEU, 22 FSIP 041 holeling; how many days must
 employee work on site to have own workstations.
 7. FEC and NTEU, 22 FSIP 037 telework and AVIS
 8. Dept of Army, Communications-Electronic Command, Aberdeen Proving
 Command, Army, Communications-Electronic Command, Aberdeen Proving
 Collegory.
 1. Endersal Rureau (P Riscos, ECS Sandshore, (MIX) and AFGE Local 2402.
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 1. Endersal Rureau (P Riscos, ECS Sands
- telework

 10. Federal Bureau of Prisons, FCS Sandstone (MN) and AFGE Local 683, 22
 FSIP 23 CWS

 11. SEC and NTEU, 23 FSIP 003 telework

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FLEXIBLE AND COMPRESSED WORK SCHEDULES

Federal Employees Flexible and Compressed Work Schedule Act (5 USC 6120) (the Act):

- Agency may establish FWS and CWS (Otherwise, Straight 8).
- Where there is an exclusive representative (e.g., a union), any flexible or compressed work schedule, and the establishment and termination of any such schedule, shall be subject to collective bargaining. (Sec 6130) (Exception to Management Rights)
- The bargaining unit employees shall not be included in any such schedules unless they are provided for under a CBA. (Sec 6130)

AGENCY REFUSES TO BARGAIN CWS/AWS

Whether the Agency's determination that the proposed schedule would cause (or has caused) an <u>adverse agency impact</u> (as defined by 5 USC 6131) is supported by evidence as defined under the CWS Act. If so, no duty to bargain. If NOT, the parties are ordered to bargain.

Adverse Agency Impact is defined as:

- Reduction of Productivity;
 Diminished level of service to the public; and/or
 Increase in cost in agency operations

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TERMINATION OF AWS

- Agency has right to ask Panel to terminate an existing CWS, but parties must first at least negotiate (no mediation required).
- If Agency goes down this road it <u>MUST</u> provide a statement from the Agency Head or someone delegated with <u>authority</u> to make decisions about whether a schedule is creating an "adverse impact." See 5 U.S.C. 6131.
- An Agency can show "adverse impact" if it demonstrates the CWS is creating: (1) increased costs; (2) reduction in productivity; or (3) diminished level of services to the public. Agency must rely ONLY on these criteria.
- Agency has burden of proof. The Panel will rule $\underline{\text{ONLY}}$ on issue of adverse impact; it will not impose a different schedule. Panel has deadline of 60 days to resolve.

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"Impasse" under the Act is defined in 5 C.F.R. 2472.2 (k) • There is no requirement to go to FMCS

prior to filing with the Panel under the Act

For impasses under the Act, the sole issue before the Panel is whether an agency has met its burden of demonstrating adverse agency impact would likely exist (in establishment case) or exists (termination

If impasse is reached while bargaining, the parties can come back to the Panel via 5 U.S.C. 7119 (mediation is required)

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5/2/2024 **FSIP Remarks**

BARGAINING AN AWS

- An Agency can bargain under 7119, but refuse to agree to a CWS, without raising a claim of adverse impact (although some of the arguments may be the same e.g., schedule would cost too much).
- The Panel will treat those types of cases like regular impasses under 7119; thus, parties MUST use mediation before coming to the Panel.
- If the Panel issues a decision, it has the authority to impose an actual CWS
 - Note management rights **DO NOT** apply to bargaining over CW

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FINALITY OF PANEL DECISIOSN AND ARBITRATION AWARDS

Panel Order & Arbitration Awards under 5 U.S.C. 7119(b)(1)
- Subject to Agency Head's Review

- NOT subject to filing exceptions w/FLRA

Parties Agreed to Binding Arbitration under 5 U.S.C. 7119(b)(2)

- NOT subject to Agency Head's Review (waived by Agency)
 Subject to filing exceptions w/ FLRA
 See 852 F.2nd 779, 783-85 (D.C. Cir. 1988).

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